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United States Department of State

Foreign Service Institute

1400 Key Boulevard  
Arlington, Virginia 22209

May 27, 1986

*PER 3-SN*

Executive Registry

86- 2191X/1

5 JUN 1986

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Mr. Robert Gates  
Deputy Director of  
Central Intelligence  
Central Intelligence Agency  
Washington, D. C. 20505

Dear Mr. Gates:

I thank you for your letter explaining the circumstances of [redacted] withdrawal from The Senior Seminar. I appreciate the fact that at times it is necessary for parent organizations to pull back their people from training experiences like The Senior Seminar to fill key positions. The problem from my perspective is that early withdrawals inevitably affect the quality of experience not only for the person withdrawn but also for the other Seminar Members.

STAT

Senior Seminar participants from the Central Intelligence Agency have made important contributions to the Seminar curriculum and discussions, and I believe that they benefit substantially from this experience. We look forward to having additional people from your organization as Senior Seminar Members in the future.

Sincerely,

Jane A. Coon  
Dean